UNITED STATES INTELLIGENCE COMMUNITY

STRATEGIC INTENT FOR INFORMATION SHARING

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From the Director of National Intelligence

As I have emphasized since I took office, improving information sharing is one of my highest priorities. Effective information sharing enables better collection, better analysis, and better support to users of intelligence, and intelligence integration depends on an Intelligence Community (IC) that understands its responsibility to share and safeguard information through risk-managed approaches. It is imperative that we sharpen our focus on efforts to make information sharing a fundamental trait of the IC. In doing so, we must harmonize initiatives and activities, establish priorities, and measure results. There is also a clear need to establish agreed-upon means to assess and resolve the legitimate and necessary tensions between information sharing policies and actions, and the protections required to address the attendant risks to intelligence sources and methods.

My *Strategic Intent for Information Sharing* provides an organizing framework to guide our collective efforts in meeting these needs. All IC elements and ODNI offices must embrace this *Intent* as you identify, implement, and evaluate efforts to improve information sharing within your own organizations. I expect your full cooperation and support for the IC Information Sharing Executive in turning the *Intent*'s goals and objectives into reality, so that we can better realize the integrated IC I have set forth as my vision.

James R. Clapper
Director of National Intelligence

From the Intelligence Community Information Sharing Executive

This *Strategic Intent for Information Sharing* provides direction and focus for our efforts over the next three to five years. It provides the framework to improve responsible and secure sharing across the IC and with external partners and customers. It recognizes that optimizing information sharing requires that we maximize and integrate the IC's sharing and safeguarding capabilities, that we strengthen governance to address legal and policy challenges, and that we continue to promote a culture of responsible information sharing.

The *Strategic Intent* supports the DNI's strategic goal to "Drive Responsible and Secure Information Sharing." It is also fully consistent with the National Strategy for Information Sharing and with the National Intelligence Strategy.

The *Intent* is the result of a collaborative effort across the IC's agencies and elements. It shapes our strategy for focused improvements in sharing and safeguarding information, and will serve as the foundation for a comprehensive IC action plan. The action plan will include specific information on priority initiatives, as well as how we will measure progress and the expected level of performance to be reached within specific timeframes. We will focus not only on technology issues, which provide important enabling functions, but also on the policy, legal, and cultural issues that are major factors in making progress.

I am honored to lead the IC's effort to move forward on information sharing and am committed, along with the IC senior leadership team, to achieving results that build on past successes and position the IC for the future. All of us in the IC, wherever we sit, have a stake and a responsibility in improving responsible and secure information sharing, and I look forward to working with you on that important mission.

Corin R. Stone
Intelligence Community Information Sharing Executive
Deputy Assistant Director of National Intelligence for Policy and Strategy

MISSION

Improve responsible, secure information sharing across the Intelligence Community and with external partners and customers.

VISION

Responsible and secure sharing of all relevant intelligence and information to support our national interests.

KEY CONCEPTS:

Responsible sharing means compliant with law, regulation and policy; consistent with IC strategy and direction, to include protection of sources and methods, and civil liberties and privacy; and accountable through governance and oversight while maximizing the volume and variety of information that is discoverable and accessible.

Secure sharing includes physical, technical and procedural means to ensure information is assured in its content, safe in transmission and use, and safeguarded from the threat of malicious acts, unauthorized use, clandestine exfiltration or compromise by remote intrusion.

Relevant means any information of potential intelligence value.

GOALS AND OBJECTIVES

1. Optimize the Sharing of Information and Intelligence within the IC and with Partners and Customers to Enable Decision Advantage

Description: Engage IC partners and customers (federal, military, state, local, tribal, private sector and foreign) to understand their common and unique mission needs for intelligence and information from the IC. Address these needs, consistent with policies, civil liberties and privacy rights, and IC priorities. Acquire relevant information and leverage sharing opportunities and capabilities from partners and customers that enhance mission effectiveness and efficiency.

1.1. Identify, validate and address IC, partner, and customer information sharing needs

1.2. Manage IC, partner, and customer sharing relationships

1.3. Identify, acquire, and provide relevant information both inside and outside the IC to improve decision advantage

1.4. Leverage information sharing capabilities of customers and partners for use by the IC

2. Maximize and Integrate IC Capabilities to Discover, Access, Retain, Store, Share, and Exploit Information

Description: Advance intelligence integration through improved discovery, access, and collaboration capabilities. Implement an efficient data architecture that minimizes redundancy, affords access to authorized personnel, and complies with records management and retention guidance.

2.1. Enhance and integrate capabilities to discover, access, and exploit information based on mission needs and information access management criteria

2.2. Enhance IC capabilities for collaboration and information sharing

2.3. Design and implement effective and efficient IC information storage capacities and capabilities

3. Maximize and Integrate IC Capabilities to Secure Information

Description: Achieve interoperable identity management, user authorization and access, and auditing and monitoring to safeguard information, improve oversight, and protect the IC from external and insider threats. Design protection into new and existing information systems.

3.1. Implement a standard trusted identity and access management capability

3.2. Strengthen and synchronize comprehensive audit, monitoring, analysis, and correlation of anomalous events to improve threat detection, oversight, and compliance

3.3. Design and implement security and data protection standards in information sharing solutions

4. Review, Align, and Strengthen the Governance Framework to Optimize Responsible Information Sharing, while Protecting Civil Liberties and Privacy

Description: Establish new and harmonize existing policies, standards, and processes governing the acquisition, access, use, sharing, retention and safeguarding of information. Strengthen compliance with policies, standards, and processes. Propose modifications to legal authorities as needed to support information sharing objectives. Align resources to support the DNI's information sharing initiatives.

4.1. Develop and implement consistent rules for information acquisition, access, use, retention, safeguarding, and dissemination

4.2. Establish responsibilities and implement procedures for the development and management of IC multi-agency information environments

4.3. Develop and implement consistent and compatible identity management standards

4.4. Strengthen the oversight and compliance framework to ensure proper use, and to protect privacy, civil rights and civil liberties

4.5. Harmonize policies, and develop and implement standards for IT connectivity, security and interoperability with federal, military, state, local, tribal, private sector and foreign partners and customers, in alignment with the Information Sharing Environment

4.6. Align resources to the IC information sharing priorities and develop appropriate performance measures

5. Promote a Culture of Responsible Information Sharing

Description: Align IC performance management practices, rewards, incentives, recognition, and training to actions that embody, support, and further the principles, values, and outcomes of responsible information sharing.

5.1. Identify the fundamental principles and enduring values essential for responsible information sharing

5.2. Ensure the principles and values are prominently embedded in the IC performance elements to ensure accountability among supervisors, managers, and leaders

5.3. Promote awareness of responsible information sharing through training, best practices, lessons learned, communication, and other programs

5.4. Reward responsible information sharing through performance management, awards, and other recognition

IC Information Sharing Executive

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Intelink: http://www.intelink.ic.gov/sites/cps/policystrategy/icise/

Internet: http://www.dni.gov/info_sharing.htm

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